

### Appendix 3: Five Year Action Plan (2014-2019) (This will not be included in final SPD).

Strategic Objective	Action	Milestone	Lead Department(s)	Target	Monitoring
<p>1. Maintain and increase public access to existing open spaces and enhance the quality of these spaces, in terms of both design and management.</p> <p>2. Increase the amount of high quality public open space in order to maintain the existing City-wide ratio of 0.06 ha per 1000 week day day-time population and focus efforts on</p>	Adopt Local Plan Open Space Policies DM19.1, DM19.2, DM19.3, DM19.4	January 2015	Department of the Built Environment (Policy)	Adoption of policies.	Adoption by Policy and Resources Committee.
	Adopt Public Realm Enhancement Strategies for 15 areas of the City.	April 2015	Department of the Built Environment (Environmental Enhancement)	Adoption of 15 Enhancement Strategies.	Annual monitoring report of progress of Enhancement Strategies.
	Review the 10 approved Public Realm Enhancement Strategies	April 2015	Department of the Built Environment (Environmental Enhancement)	Successfully implement 10 Public Realm Strategies.	Annual monitoring of progress of Enhancement Strategies.
	Adopt this five year action plan linked to the Open Spaces Strategy.	December 2014	Department of the Built Environment (Policy)  Open Spaces Department (City Gardens)	Successful adoption of actions in the plan.	Five Year Action Plan will be reviewed annually to assess progress.
	Continue to secure the creation of additional publicly accessible open	As development opportunities	Department of the Built Environment (Development)	Increase of open space in relation to the	Annual Monitoring Report which assesses planning applications.

creating additional public open space in the east of the City, particularly in the Eastern Cluster and the Aldgate area.	space in development schemes.	allow	Management)	increase in the working population.	
	Continue to implement Environmental Enhancement Projects.	As development opportunities allow	Department of the Built Environment (Environmental Enhancement)	Implementation of planned projects.	Annual Monitoring Report which assesses planning applications.
Strategic Objective	Action	Milestone	Lead Department(s)	Target	Monitoring
3. Ensure that all open spaces are designed and managed to be safe and accessible to all and, where appropriate, enable opportunities for different activities at different times of the day and year, including as outdoor work	As funding becomes available, complete improvement works to all City Corporation sites and ensure accessibility issues are taken into account	On-going and until April 2019	The Department of the Built Environment Open Spaces Department (City Gardens)	Implementation of planned projects.	Annual monitoring report of progress of Enhancement Strategies
	Agree formal maintenance agreements for churchyards maintained by the City Corporation when and where applicable.	April 2016	Open Spaces Department (City Gardens)  City Solicitor	Formal agreements to be in place with a minimum of 10 churches	Annual monitoring and report progress

spaces.	Ensure an appropriate work plan is implemented for hard landscape areas.	April 2015 and annually	City Surveyors Department (Landscape Infrastructure)  Department of the Built Environment	Works are planned and rectified within appropriate timescales	Annually
	Implement local enhancement schemes to improve access to open spaces (signage, footway improvements, dropped kerbs, tactile paving, cycle lanes, traffic calming measures etc.)	Ongoing	Open Spaces Department (City Gardens)  Department of the Built Environment (Environmental Enhancement)	Implementation of planned projects.	Annual monitoring report of progress of Enhancement Strategies

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4. Provide, where appropriate, additional play opportunities that are accessible to all in existing and new spaces.	Ensure that new spaces have the potential to offer 'play experiences' for children, either by securing CIL agreements or the delivery of temporary informal sessions delivered by stakeholders.	Ongoing and until April 2019.	Community + Children's Services Department.  Department of the Built Environment (Environmental Enhancement).  Open Spaces Department (City Gardens).	Increase number of play opportunities.	Annual Monitoring Report which assesses planning applications.
5. Ensure that existing and new spaces make a positive contribution to the biodiversity value of the City through appropriate plant choice and habitat creation.	Incorporate planting and tree species that provide biodiversity value.	As development opportunities allow and until April 2019.	Open Spaces Department (City Gardens)  Department of the Built Environment (Development Management).	Increase biodiversity through appropriate planting.	Regular review of planting through habitat surveys.

	Effectively manage trees maintained by the City Corporation and control the felling, lopping or pruning of private trees where possible.	Ongoing until April 2019.	Open Spaces Department (City Gardens).  Department of the Built Environment (Development Management).	Maintain health of City trees.	Annual monitoring report will record changes in tree numbers to maintain and manage the current number of mature trees in the City in accordance with the CoL Tree Strategy.
	Continue to manage the City's seven gardens identified as Sites of Local Importance for Nature Conservation (SLINC) increasing these from seven to ten.	April 2017.	Open Spaces Department (City Gardens).	Successfully manage attributes which make the open spaces SLINC's.	Annual reporting.
	Review and implement the second revision of the City of London's habitat and species Biodiversity Action Plans.	December 2015 then actions ongoing.	OS Department (City Gardens).  DBE (Development Management).	Successfully implement the objectives of the BAP.	Annual review of progress. Aim to complete 100% of all identified projects in accordance with the outcomes and timescales set in the

					individual Action Plans.
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6. Ensure that enhanced and additional open spaces accord with high standards of sustainable and inclusive design, construction and management and take account of the potential changes to the City's climate, particularly the urban heat island effect.	Ensure all new spaces take account of the latest technology and expertise when specifying appropriate materials, planting and features into enhancement schemes and designs for new open spaces.	Ongoing.	Open Space Department (City Gardens).  Department of the Built Environment (Environmental Enhancement).  Department of the Built Environment (Development Management).	100% of all new and refurbished spaces to be tested against the Corporate sustainability framework to ensure that all features, including their long term maintenance, are as sustainable as possible	Annual monitoring of Sustainability Framework.

				whilst satisfying user needs.	
7. Increase the provision of private and communal residential amenity space (balconies and roof terraces) and communal amenity green space for office workers (including indoor and outdoor gardens) in appropriate locations.	Adopt Local Plan policies DM 10.2 and DM10.3	January 2015.	Department of the Built Environment (Policy)	Adoption of policies.	Adoption by Policy and Resources Committee.
	Secure the creation of amenity space, where appropriate, as part of development schemes.	As development opportunities allow.	Department of the Built Environment (Development Management).	Increase amenity space.	Annual Monitoring Report which assesses planning applications.

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8. Effectively manage the temporary loss of any open space during construction projects and ensure that high quality open space of equivalent or greater size is established as soon as possible following the necessary works.	Finsbury Circus Garden: Maintain with the Crossrail Project the detailed specification for a replacement open space and ensure the garden is installed within the agreed timescale.	April 2018	Open Space Department (City Gardens).  DBE (Transport)	Successfully project manage re instalment and improvement of Finsbury Circus Gardens.	Project monitoring will ensure targets are met in agreed timescales.
	Continue to identify any necessary mitigation measures for nearby open spaces.	October 2019	Open Space Department (City Gardens).		Review progress annually.
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9. Promote the potential contribution open spaces can make to the improved health and well-being of City and wider communities.	Investigate possible funding and partnerships to deliver activities within City Gardens to assist with improved physical and mental health and well-being.	Ongoing and until April 2019	Open Space Department (City Gardens).		Review progress annually to assess effectiveness of promotion.



Strategic Objective	Action	Milestone	Lead Department(s)	Target	Monitoring
10. Increase public awareness and understanding of the different types of open space in and around the City and encourage the City's communities to make the most of open spaces and to help maintain and improve them.	Maintain and improve information on the City of London website and e news correspondence.	Ongoing.	Open Space Department (City Gardens)		Review effectiveness of communication methods at regular intervals.
	Maintain information signs at each City Corporation open space and continue to provide site and self-guided walks leaflets via the information centre and in key gardens.	Ongoing.	Open Space Department (City Gardens)  Public Relations		Review effectiveness of signage and leaflets annually.
	Carry out a residents, workers and City executive surveys.	Every 4 years.	Open Space Department (City Gardens).	Achieve a minimum of 80% average satisfaction rating with open spaces in the City.	Review progress every four years to ensure target is being met.
	Carry out dedicated site surveys and annual satisfaction questionnaires.	Annual.	Open Space Department (City Gardens).	Ensure average 150 per year are achieved.	Review annually to ensure target being met.

	Work with City of London Garden Guides to ensure the quality of their information is up to date.	Ongoing	Open Space Department (City Gardens).	Ensure information is up-to-date.	Annual Meeting with City Guides to review progress.
	Provide corporate groups with meaningful volunteering activities that add value to the City Open Spaces. Support the Friends of City Gardens to fulfil their aims and objectives.	Ongoing	Open Space Department (City Gardens).	Ensure existing volunteer hours are maintained.	Annual review to ensure targets are being met. Communicate with Friends of City Garden's at regular intervals to ask if they feel their aims and objectives are being met.